

# Landlords and Tenants

Partners in Hard Times

#### Landlords and Tenants: Partners in Hard Times

# Agenda

- 1. Current Market Conditions
- 2. Owner/Landlord Strategies
- 3. Tenant Strategies
- 4. "Win-Win" Situations



#### Economic conditions in Puget Sound continue decline in 2009

# **Current Market Conditions**

#### Unemployment rates (August 2009)

Washington: 8.9%

National: 9.6%

Approx. 55,410 jobs in region lost over last 12 months

#### Home prices

- Washington: down more than 15% from mid-2008 to mid-2009
- Nationwide: down more than 20% over same time period

#### Credit markets virtually frozen



# Retail

## Continued softening of market

Liquidations from national chains

- 2008: Linens 'n Things; Shoe Pavilion
- 2009: Joe's Sports; Circuit City

National retailers headquartered in Seattle struggling

Starbucks, Eddie Bauer

Store openings at a virtual stand-still

Especially high-end and apparel retailers



# Retail

Suburban markets vacancy rate up to 7.8% (mid-2009)

Vacancy for Seattle CBD: only 2.4%

Vacancy for Regional Malls: 15.9%

Vacancy for Community Centers: 14.8%



# Retail

## New development in check

- Tight credit market
- Significant lack of demand

## Only one major project underway

The Shops at the Bravern (just opened in Bellevue)



# Office

## Record negative absorption and vacancy levels

- Nearly 15% at mid-year and climbing
- Causes

## Downtown Seattle market hit particularly hard

- West 8th office tower completed and completely vacant
- 7th and Madison project on Capitol Hill
- WaMu Tower (to be renamed Russell Tower?)
- South Lake Union

Eastside market in similar position



# Industrial

## Kent Valley – declining market fundamentals

- Reduced cargo activity
- Vacancy rate: 8.3% (end of Q2 2009)
- Negative absorption: 1.9 mil sf during first half of 2009

## South King County

- Vacancy rate jumped from 4.6% (end of Q1 2009) to 6.5% (end of Q2 2009)
- More than 1.0 mil sf given back during first half of 2009



# Industrial

## North Pierce County

- Vacancy rate: 14.7% (end of Q2 2009)
- Puyallup only submarket to report a drop in vacancy during
  1st half 2009

#### Eastside

 Vacancy rate increased from 5.4% (end of Q1 2009) to 7.4% (end of Q2 2009)

No new construction



# All Categories

# Increased vacant space

- + Decreased pool of tenants to fill it
- = Downward pressure on rents



# Downward Pressure on Rents

#### Office lease rates

- Dropping for all classes of space
- CBD Seattle hardest hit.
- Eastside seeing similar decline

#### Retail rates

- Varying widely by type/amount of space
- A market rates for 2010 predicted 20-30% below peak 2007
- 40% drop for space over 5,000sf

#### Industrial rates

 Asking rents for shell space in Kent Valley also down 2.5% from year end 2008, to average \$0.38sf/mo for space over 5,000sf



# Three types of landlords

# So what does this market mean for owners/landlords?



# Three Types of Landlords

## Type 1: Patient

 Example: smaller local players who have owned property for years; deep-pocket individual investors

#### Strategy

Tolerate vacancies in projects and interruptions in cash flow



# Three Types of Landlords

## Type 2: Need cash flow

 Example: out-of-state owners who bought huge portfolios of properties during run-up of market in the past decade

## Strategies

- Reduce rents or offer concessions
- Trade higher rents for more generous TI packages or turnkey buildout



# Three Types of Landlords

## Type 3: Worried about financing

Example: anyone with a mortgage

## Strategies

Maintain rent structure at all costs



#### **Tenant Strategies**

# It's A Tenant's Market

## Step 1:

Know what type of landlord you're dealing with

# Step 2:

 Depending on landlord's perspective, consider proposing one of the following options



#### **Tenant Strategies**

# Reduced Rent

- Lower psf rent
- Abated rent
- Percentage rent only (retail context)
- Lower extra charges
- "Blend and extend"



#### **Tenant Strategies**

# Other Options

- Increased tenant improvement allowances
- Shorter terms / kickout rights
- Reduced space
- Retail store closure / delayed opening
- Wait
- Seize opportunity



#### How can all of the above benefit landlords as well as tenants?

# Win-Win Situation

- More secure, viable tenants
- Cash flow (albeit reduced) preserved
- Property occupied
- Refinancing easier/compliance with existing financing maintained (unless reduced rents jeopardize that)
- Reduced marketing/re-tenanting costs
- Reduced operating costs for vacant space
- Retail co-tenancy provisions avoided
- Long-term relationships preserved



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# Thank You!

# Questions?

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